REPORT TO THE JOINT CALDERDALE AND KIRKLEES HEALTH OVERVIEW AND SCRUTINY PANEL – FEBRUARY, 2017

APPENDIX A

JHOSC No	Planned Work	Notes
1	Benefits and Outcomes: Refresh of the Benefits and Outcomes in line with any updated	We expect a positive impact on mortality rates.
	clinical standards and any changes to the proposed model.	We are unable to provide an explicit target to reduce
	Further review by the Clinical Senate to provide assurance.	mortality
	Development of supporting metrics and indicators in line with expected benefits and	The development of clear targets to be included in
	outcomes and the findings from the updated QIA.	contracts will form part of the subsequent contract
	Integrated Quality Impact Assessment: The Integrated Quality Impact Assessment will	negotiations.
	consider the implications of service change across Hospital and community as a	The Health and Wellbeing objectives for the place of
	consequence of proposed service change	Calderdale include:
		 10% fall in mortality from causes considered
		preventable by 2020
		 Increase number of physically active adults by 10 %
		by 2020 equal to over 9000 people being more
		active.
		 Reduce the health inequalities gap by focussing
		action with vulnerable communities such as for
		people with severe and enduring mental health
		needs. Right Care data suggests we can save 43 lives
		by working together on this. National benchmarks
		suggest we can add 10-15 years to the lives of
		people with long term mental health needs. Our
		integrated locality model of care will support
		achievement (under 75 excess mortality indicator).
		The Kirklees Health and Wellbeing Strategy is focussed
		on achieving shared outcomes on Economy, Health and
		Wellbeing. It identifies system change priorities which
		feed into commissioning and service planning. Specific
		measures to demonstrate outcomes and benefits will
		be developed for each system change priority.
		Right Care, Right Time, Right Place is an important
		component of both the Calderdale STP and the Kirklees
		STP, and as such its implementation will contribute to

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		the delivery of the Calderdale HWB objectives and the	
		Kirklees HWB system change priorities.	
2	Whole system approach – Partnership working across the whole of the Health and Social	Care systems is undertaken through the work with the	
	Calderdale and Kirklees Health and Wellbeing Boards and the supporting work related to the Better Care Fund.to support the changes is undertaken		
	through the Better Care Fund		
3	Full Business Case: The workforce strategy will be developed as part of the strategic case.		
	The outline workforce model proposed in the CHFT 5YR Plan will receive a full review.		
	The specific detail of the hospital workforce model will be part of a longer term process. This	5	
	will take into account potential service changes in hospital delivery models across WYAAT		
	and horizon scanning of likely changes in workforce supply and demand. It will also take		
	into account the workforce model for the Urgent care Centres.		
4,5	Full Business Case: In the Financial Case the trust will undertake an assessment of		
	affordability. The Trust will set out the capital and revenue requirement for the proposal		
	over the expected life span of the service, together with an assessment of how		
	implementation of the preferred option will impact upon the Trust's balance sheet and the		
	income and expenditure account. This will build on and update the work previously		
	undertaken in the CHFT 5YR PLAN with the aim of further improving reduction in the Trust's		
	underlying deficit and the return on investment.		
6,7, 17,18	Activity Modelling – Community: The work to develop the activity and capacity modelling	Primary Care was not within the scope of the	
	for the hospital sites would be informed by this work which would provide clarity on how	consultation.	
	capacity will be provided in community and primary care to support the reduction in bed		
	numbers – including the approach to improving efficiencies in bed occupancy and		
	assumptions used in modelling community care- and the phasing necessary to maintain		
	system balance across community and hospital services.		
	The 111 service will be developed in tandem with the proposed changes to community a	5	
	the revised pathways they can refer into become clearer. This would be updated further a	5	
	a greater understanding of the changes to hospital services and their timing is developed		
	For example the ability to make GP appointments at UCCs		
8	The provision of Primary Care was not within the scope of the consultation.	Both CCGs have developed their Strategies for	
		Primary Care. These have been developed with the	
		full involvement of the respective LMCs and the	

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		CCGs' member practices. Both recognise the need	
		to improve access to high quality Primary Care. The	
		Scrutiny of these plans will be undertaken by the	
		Calderdale and Kirklees Scrutiny committees.	
9	Full Business Case: Public Confidence – In the Strategic Case, the proposed service model	For example, there is currently a West Yorkshire	
	will be reviewed and described. It is unlikely to fundamentally change. The rational for a	wide engagement on the provision of Hyper Acute	
	planned and unplanned site is consistent with Keogh. The review will identify if any	Stroke care. Should this proceed to consultation and	
	potential service changes in hospital delivery models across WYAAT.	then to implementation, any implications for this	
		system would need to be taken into account	
10	Yorkshire and Humber Clinical Senate review. This will be undertaken following the development of further detail as described above.		
11	Not for the NHS to progress		
12,13	Refresh of Public and Ambulance Travel Analyses: The Public and Ambulance Travel	The specification and agreement of additional YAS	
	analysis will be refreshed.	resource would be undertaken as part of existing	
	Those who are currently able to transport themselves to hospital are unlikely to require	commissioning arrangements.	
	emergency care and will continue to receive their care at the Urgent Care centre at the	It is not possible to model the impact of other	
	location where they currently attend.	changes to community that are proposed or any	
		efficiencies resulting from the A629 improvements.	
		The provision of existing Ambulance services was	
		not within the scope of the consultation.	
		It is not possible to provide absolute travel times.	
14	Not for the NHS to Progress		
15, 16	Full Business Case: More work is being undertaken to review the hospital capacity		
	requirements on the proposed unplanned site at CRH and how this can be delivered. This		
	will include assessment of car parking capacity and effective access for emergency vehicles.		
	This will build on the work previously undertaken in the Trust's 5 year strategic plan.		
17	See information above. Activity and Capacity modelling will be revisited.		
18	Full Business Case: See information above. The further development of the clinical model		
	will identify appropriate pathways which would allow the processes and protocols to be		
	updated		
19	Local Services – No further information to add		